

NEGOTIATIONS BASICS + PREPARATION AND STRATEGY

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AGENDA

- Recognition process
- Preparation and strategy tips
- Negotiations meetings
- Ground rules
- Common pitfalls to avoid







NEGOTIATIONS BASICS HANDBOOK

RECOGNITION PROCESS

- NDCC chapter 15.1-16: teacher representation and negotiations
- Notice of intent at least 160 days before contract anniversary date (July 1st)
- Once notice provided and regardless of who provides notice, must complete recognition process
- During process, the board:
 - 1. Recognizes negotiating unit
 - 2. Recognizes representative organization
- 2-step process; however, steps are often combined
- See Handbook for sample language at each step



NEGOTIATING UNIT



- Descriptions of positions that will subject to the negotiated agreement
- "All employees licensed or approved to teach by ESPB and employed primarily as classroom teachers"
- PAY ATTENTION!!
- At open meeting, board reviews description and, if acceptable, approves petition
- Non-superintendent administrators



REPRESENTATIVE ORGANIZATION

- Teachers choose an "organization" to represent them in negotiations with board
- Usually local teachers association
- Must represent a majority plus 1 of negotiating unit members
- Petition must be accompanied by evidence substantiating it represents sufficient number of unit members
- What kind of evidence?



REPRESENTATIVE ORGANIZATION

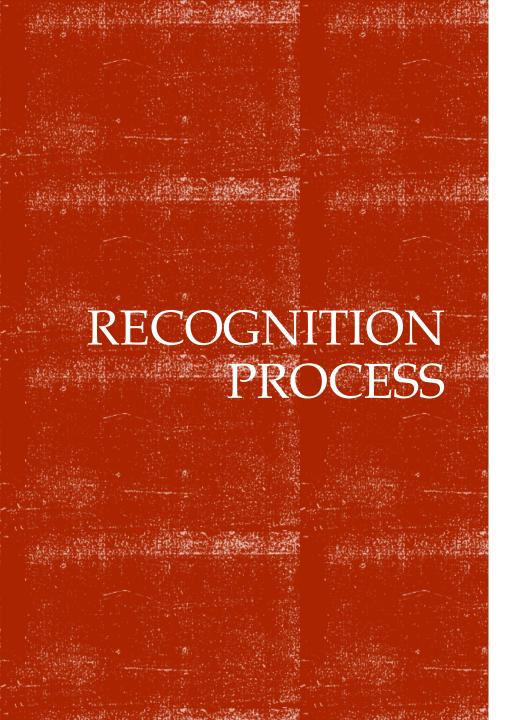
- Within 10 days of receipt of petition, board must post notice of its intent to consider petition
- Must be posted in each school wherein unit members are employed
- Petition must be posted for at least 10 days, but not more than 20 days
- Notice of intent to consider must also be posted in all district schools
- Board must meet to consider no sooner than 10 days, but no later than 20 days



- Common to combine both request in one petition
- Common to file with notice of intent
- What then?
- Make sure follow required timeline
- Board could meet once or twice
- What I am seeing this go around...

WHAT IF FILE BOTH REQUESTS AT ONCE?





- Process to contest representative organization (see appendix to handbook)
- Notice of recognition must be posted
- Negotiations must begin within 30 days of recognition, UNLESS parties agree otherwise
- Representative organization's authority to represent negotiating unit lasts through duration of contract or until another representative organization is recognized
- Negotiations must be completed by **July 1** unless parties agree otherwise

BEFORE YOU RUSH TO THE TABLE...

- Determine goals for negotiations (board and administration)
 - Review the current contract and identify any concerns
 - Are there changes you want to make in school operations that require changes or additions to contract?
 - Any issues remaining from last negotiations session that didn't get resolved?



PREPARATION AND STRATEGY

- Brainstorm the issues or topics the teachers might bring to the table
 - Issues or complaints brought to the administration since last negotiation session
 - How is the district currently addressing these concerns?
 - Should this be addressed in policy as opposed to negotiated agreement?
 - Review issues from last session and think about if they will impact current session
 - Issues brought up in other districts? Statewide issues?

MORE ON PREPARATION AND STRATEGY

What will be the role of administration? Business manager?

- Typically used as source of information for both sides
- How will they communicate with both sides during negotiations?

Salary considerations

- How much would you like to offer current staff?
- How much do you think you need to offer to attract the teachers you want?
- Don't negotiate the district's budget!
- Comparative data from other similarly-situated districts
- Ability to sustain for the long-term?



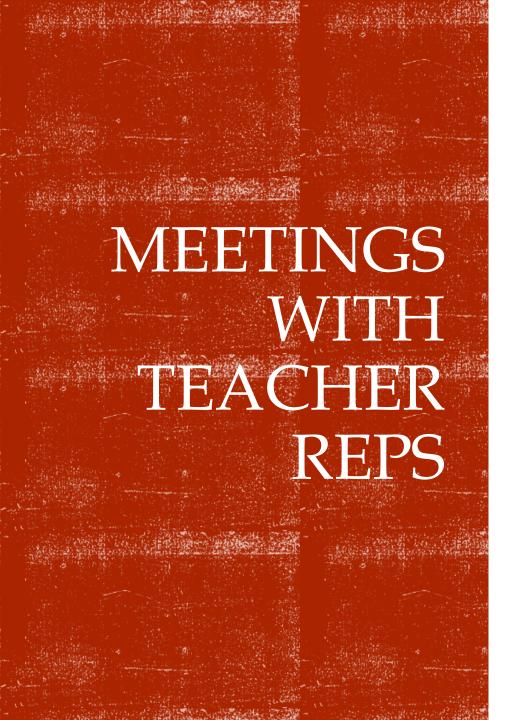
NEGOTIATIONS MEETINGS

- Planning meeting
- Meetings with teacher representatives
- Status updates to full board



PLANNING MEETING

- ✓ Special meeting of board
- ✓ Appoint a negotiations committee (less than a quorum)
- ✓ Executive session to discuss strategy
 - Draft/review ground rules
 - Review negotiated agreement
 - Determine goals/desired revisions
 - Prioritize proposals
 - Provide instructions to negotiators (i.e. first offer, spokesperson)
- ✓ Reconvene in open session, but don't discuss



- Pre-determine how many meetings (and how long) before consider impasse
- ✓ Board committee meetings <u>are</u> meetings of the board
- Open to public, properly noticed (special meetings)
- ✓ Negotiations committee may go into executive session *during* these meetings (NDCC 15.1-16-22)
- ✓ Duty to negotiate in good faith
- ✓ Record meetings?

STATUS UPDATES TO FULL BOARD



- Negotiations committee should bring proposals and status updates back to full board
- Executive session allowed to discuss strategy
- Board should provide additional instructions
- Tentatively approve items





GROUND RULES

- Set of rules for negotiations agreed upon by board negotiators and teachers
- First negotiation meeting
- NOT in negotiated agreement
- Completion date
- Sample in Handbook



COMMON PITFALLS

- Failure to properly prepare
- Failure to stick to ground rules
- Failure to declare impasse in timely manner
- Failure to remember 'YOU ARE THE BOSS'
- Failure to recognize financial implications of decisions
- Failure to clear up vague, problematic language







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